Howard Brown Health

2015 COMMUNITY IMPACT

LOCATIONS

HOWARD BROWN HEALTH
SHERIDAN
4025 N. Sheridan Rd.
Chicago, IL 60613

HOWARD BROWN HEALTH
CLARK
6500 N. Clark St.
Chicago, IL 60626

HOWARD BROWN HEALTH
HALSTED
3245 N. Halsted St.
Chicago, IL 60657

HOWARD BROWN HEALTH
63RD ST.
641 W. 63rd St.
Chicago, IL 60621

BROADWAY YOUTH CENTER
615 W. Wellington Ave.
Chicago, IL 60657

howardbrown.org
773.388.1600
Dear Friends,

Howard Brown Health is proud to share its first Community Impact Report with our patients and supporters. The report outlines the metrics of our work and health outcomes for our patients.

Over the last four decades, Howard Brown Health’s experience has taught us that a comprehensive approach to healthcare must integrate a person’s mind, body, and soul into their individual care plan.

Howard Brown is a healing place for LGBTQ people and allies in Chicago. We are proud of the progress we’ve made and want to share with everyone how we monitor, measure, and improve performance in our system of care.

This 2015 report takes particular pride in our achievements in attracting a diverse cohort of patients who trust Howard Brown to support them in their health and wellness goals. Our work, tailored for the LGBTQ and allied community, has ripple effects across the city and region.

Howard Brown has matured and strengthened internal capacity, making growth and complex clinical operations possible. We take pride in the ways our system of care has evolved and will continue to strive towards greater excellence.

Thank you to our readers, patients, community stakeholders and friends. You play an active role in shaping our community and refining Howard Brown’s care and wellness model of healing. We could not do it without you.

David Ernesto Munar, President and CEO
Magda Houlberg, Chief Clinical Officer

Howard Brown Health understands that current categories for race/ethnicity, sexual orientation, sex assigned at birth, and gender identity do not adequately capture our individual identities. Howard Brown Health follows federal standards, as recommended by the Office of Management and Budget (OMB), for race/ethnicity data collection, to meet funding requirements. For this reason, patients who identify as Hispanic/Latino are counted in both race and ethnicity categories.

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Our patients

WE CARE ABOUT OUR PATIENTS’ SUCCESS

Day in and day out, Howard Brown Health’s first concern is to ensure that our integrated system of health is tailored to each individual. In 2015, the 20% increase in our patient base afforded us opportunities to better address health issues in Chicago. When our patients are successful in addressing their health goals, Howard Brown is successful.
OUR PATIENTS HAVE VARIOUS HEALTH CHALLENGES

Our patients face numerous health challenges, including:

- **HIV**: 2,433 patients
- **Asthma**: 340 patients
- **Diabetes**: 801 patients
- **Hypertension**: 211 patients
- **Depression & other mood disorders**: 1,166 patients

MEASURING OUR PROGRESS

Howard Brown meticulously monitors quality measures, and we rely on patient outcome data to pursue ongoing practice improvements.

KEEPING TRACK OF QUALITY IMPROVEMENT (2015)

- **Tobacco Screening and Cessation**: 93% (7,451/7,969)
- **Patients Prescribed Asthma Therapy**: 72% (235/320)
- **Diabetes**: 66% (312/473)
- **Coronary Artery Disease (Heart) Disease**: 81% (716/890)
- **Controlling High BP**: 66% (716/1,087)
- **Coronary Artery Disease (CAD) Therapy**: 81% (17/21)

WE SERVE A DIVERSE COMMUNITY

Every patient has a story. People vary by age, sexual orientation, and gender identity. Our providers design care to meet the specific needs of each individual.

In 2015, Broadway Youth Center provided 1,879 youth ages 12-24 with much-needed services.

OUR YOUNG CLIENTS ARE A PRIORITY

The Broadway Youth Center (BYC) is a Howard Brown Health program that provides underserved young people, many of whom are experiencing homelessness or housing instability, with essential services in a low-threshold, drop-in setting tailored for adolescents and young adults. The model is designed to meet basic needs, support paths out of homelessness, and reduce barriers to care. Participants are able to obtain health insurance, receive sexual and preventative healthcare, and connect with a primary care provider. Additional support services in behavioral health, education, and resource advocacy help youth meet their life and health goals.

Young people living in poverty are more likely than any other age group to be uninsured or have suboptimal coverage. Providing greater access to these resources increases our clients’ overall wellness and helps them improve their lives.

“BYC supports patients by meeting their self-determined health goals, individualized to their unique desires, identities, and circumstances.”

- Latonya Maley, Director of Broadway Youth Center
TAILORED CARE FOR OLDER ADULTS

Howard Brown Health coordinates the complex care for LGBTQ older adults who have even fewer social support and options for nursing home care and culturally competent specialty care providers than the general population.

With good treatment options, people living with HIV are living longer. As a result, HIV providers need to understand how comorbidities that are common in older adults (for example, diabetes and hypertension) impact those living with HIV. Howard Brown has the insight to continue to serve people living with HIV throughout the lifespan.

To ensure engaging, coordinated care, Howard Brown developed specialized services including care coordination, care planning, behavioral health integration, and risk assessment. Our board-certified geriatric medicine physician leads comprehensive geriatric assessments for those who need them.

HELPING YOU THRIVE: GENDER-AFFIRMING CARE

Howard Brown offers gender-affirming care to support an individual’s gender identity and expression. Gender-affirming care is critical for health and wellness promotion; by engaging patients who have experienced gender-based discrimination and unequal treatment, we continue to strengthen our commitment to eliminating health disparities for trans and gender non-conforming (TGNC) people at individual and community levels.

CONNECTING GENERATIONS

After Hours is a biweekly drop-in night for TGNC clients to see medical providers without an appointment, eat dinner, access hygiene and clothing supplies, and connect with the community. In the last two years, Howard Brown has served 310 TGNC patients in this innovative program. This intergenerational group pairs with two smaller support groups for TGNC youth and adults, creating multiple entry points to connect with accessible care.

We use the term “trans and gender non-conforming (TGNC)” to refer to people whose gender identity and/or expression differs from or is more expansive than the gender they were assigned at birth. We respect each individual’s right to self-identify using whatever term they choose, and use TGNC to be as inclusive as possible.

NUMBER OF TGNC PATIENTS SERVED ANNUALLY 2009-2015

<table>
<thead>
<tr>
<th>Year</th>
<th>Patients</th>
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<tbody>
<tr>
<td>2009</td>
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</tr>
<tr>
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<tr>
<td>2014</td>
<td>1,763</td>
</tr>
<tr>
<td>2015</td>
<td>2,311</td>
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IMPROVING HEALTH CITYWIDE

Howard Brown Health constantly strives to meet the ever-changing needs of our city. With improved population health strategies, we are addressing new health challenges proactively, such as hepatitis C and bacterial meningitis. In order to expand capacity and bridge gaps, Howard Brown has also actively partnered with other health organizations and community groups to have wider impact in Chicago.

PROVIDING CARE ACROSS THE HIV CONTINUUM

Howard Brown Health’s services across the HIV care continuum – paired with our longstanding history of providing high-quality, interdisciplinary primary care – contributes to our success in testing and care linkage, and supporting patients in achieving viral load suppression. Howard Brown’s HIV services include outreach services that normalize HIV testing and provide an easy link to medical care for people who test positive. We also offer culturally competent care tailored to the needs of TGNC people, youth, and women, resulting in a high linkage-to-care rate.

HIV CARE CONTINUUM STATISTICS

- 2,084 out of 2,554 patients achieved viral load suppression.
- 1,573 out of 1,899 patients remained in care for 1 year.
- 2,084 out of 2,554 patients received antiretroviral therapy (ART).
- 9,468 total HIV tests provided.
- 1.3% HIV positivity rate (132 patients).

ROUTINE HIV TESTING VARIABLES

- 2,556 patients who accepted testing in primary care.
- 32 patients (0.9% positivity out of 3,698 tests) linked to care.
- 32 patients (100% linked to care).

A LEADER IN RISK REDUCTION

Howard Brown leads national efforts to increase access to Post-Exposure Prophylaxis (PEP) and Pre-Exposure Prophylaxis (PrEP), which have changed the landscape of HIV prevention. PEP is a medication regimen that can prevent HIV from infecting the body if taken within 72 hours after exposure to HIV. PrEP is a once-daily medication that can reduce the chance of HIV transmission. Recognizing the ongoing need for clear, accessible, and empowering information, Howard Brown staff continue to educate diverse audiences nationwide on PEP and PrEP. In 2015, Howard Brown developed print materials for PrEP, including palm cards and brochures, which are distributed at clinics and outreach events. We developed materials in consultation with the Community Advisory Board. Our commitment to affirming, patient-centered model informs all aspects of HIV care at Howard Brown, from prevention and testing, to care across a patient’s lifetime.

Howard Brown’s Sexual and Reproductive Health Department is a leader in Chicago’s HIV testing and risk reduction landscape. We’ve increased accessibility to HIV and STI screening in the North, South, and suburban areas of Chicago through our diverse and innovative outreach team.

- Chad Hendry, Director of Sexual Health Services

ROUTINE TESTING IN PRIMARY CARE SETTINGS

In 2015, Howard Brown tested 76% of primary care patients who were eligible for HIV testing, with only an 8.4% decline rate. As a result, Howard Brown identified 32 new positives through primary care testing (0.9% positivity). We were able to seamlessly link all of these patients immediately into HIV care. Establishing systems for linking patients living with HIV into care both maximizes the benefits of early treatment and minimizes transmission risk.

PEP/PrEP ACCESS

- 342 received PEP.
- 1,137 initiated PrEP.
CASE MANAGEMENT FOR PEOPLE LIVING WITH HIV/AIDS

Howard Brown’s case management and home visit program for patients living with HIV/AIDS is another area where we tailor our care options to meet the needs of every individual. Our reporting infrastructure enables staff to identify patients at risk of falling out of care or patients with an unsuppressed HIV viral load. Our successful HIV linkage and retention programs have resulted in an 83% retention-in-care rate and an 82% rate of viral load suppression in 2015.

AIDS DRUG ASSISTANCE PROGRAM SUCCESS

| 2,554 PATIENTS | Living with HIV in Primary Care |
| 629 PATIENTS | Living with HIV enrolled in Case Management Program |
| 253 AIDS DRUG ASSISTANCE PROGRAM APPLICATIONS | Completed with Case Manager Assistance |
| 211 CLIENTS | Served in the ADAP Clinic |

Howard Brown’s case management team developed a drop-in AIDS Drug Assistance Program (ADAP) clinic, helping 211 patients complete 253 applications for cost assistance for health insurance deductibles and life-saving medications for HIV, hepatitis C, and cardiac and psychiatric conditions. ADAP is one of the important components of the Ryan White HIV/AIDS Program supporting those in need of financial assistance for medications, in addition to vital HIV services not covered by insurance.

CONFRONTING EMERGING RISKS

An estimated 2.7 to 3.2 million people in the United States are living with the hepatitis C virus (HCV). HCV-related deaths exceed HIV-related deaths, according to the Centers for Disease Control and Prevention (CDC). Our commitment to patients living with HCV highlights the importance of treatment and education focused on sexual health and sterile needle use within the communities we serve.

HEPATITIS C VIRUS (HCV) STATISTICS

- **Patients Screened for HCV**: 5,743
- **HCV Positivity**: 144 out of 5,743 (2.5%)
- **HCV Patients Treated**: 192
- **Among Baby Boomers Tested Positive**: 4.7% (21 out of 447)
- **HCV Patients Cured**: 44

Howard Brown has successfully tested and linked patients to care by adding hepatitis B and C virus panels to existing lab orders, focusing on Baby Boomers, and increasing access to affordable hepatitis (A, B, and C) treatments. We use a multidisciplinary approach to HCV screening and treatment, including screening in primary care and sexual health walk-in settings, nurse education, case management, and pharmacy support.

To expand access to high-quality HCV treatment, all Howard Brown physicians, nurse practitioners, and physician assistants participate in the Extension for Community Healthcare Outcomes (ECHO), a model to train medical providers in effectively treating HCV in the primary care setting. In addition, nursing and case management staff offer patients support in accessing medication.
DEDICATED TO SEXUAL AND REPRODUCTIVE HEALTH FOR WOMEN AND TGNC PATIENTS

Howard Brown’s sexual, reproductive, and prevention health services work together to address the sexual health needs of LQ women and TGNC patients. Services include pelvic exams and pap tests; medication guidance appointments and follow-up care; breast or chest exams and cancer screenings; alternative insemination; immunizations; integration of acupuncture and chiropractic care; chronic disease management; education on abortion and adoption options; and emergency contraception. In addition, Howard Brown offers sexual and reproductive health drop-in nights.

In 2015, we participated in the Illinois Breast and Cervical Cancer Program, providing free breast and cervical cancer screenings to 1,975 patients. The women’s health program also helped 23 patients navigate alternative insemination programs by holding information sessions and support groups.

GETTING THE WHOLE PICTURE: COMPREHENSIVE STI TREATMENT

Howard Brown provides comprehensive sexual health services to address the high rates of syphilis, chlamydia, and gonorrhea in Chicago, paired with case finding and partner notification services to test patients who are at high-risk for HIV infection and link those who test positive to care. Outside of the Chicago Department of Public Health (CDPH), we are the only provider in Chicago to offer partner notification services for HIV and syphilis. Because active rectal gonorrhea and chlamydia may increase the odds of patients acquiring HIV, we offer extra-genital testing at all clinical locations. In 2015, Howard Brown tested 4,864 patients for rectal gonorrhea/chlamydia, resulting in a positivity rate of 9%. We also tested 11,146 patients for syphilis, a 20% increase from 2014, and diagnosed 648 syphilis cases in Illinois.

SEXUAL HEALTH WALK-IN CLINIC (2015)

In partnership with the University of Chicago Medical Center and Project VIDA, Howard Brown was granted a five-year award from the CDC titled the BetterTogetherNetwork (B2GN). This funding allows Howard Brown to conduct services city wide with a significant focus on south side communities with crucial need for HIV/STI services.

SERVING OUR COMMUNITY: 2015 MENINGITIS OUTBREAK

In spring 2015, a meningococcal disease outbreak hit Chicago, disproportionately impacting African-American men who have sex with men. Howard Brown Health responded rapidly, vaccinating 4,220 individuals with a total of 5,179 vaccinations in 2015, accounting for one-third of Chicago’s total vaccinations. Clinic staff provided focused and culturally competent community outreach and education, responded to patient inquiries and concerns, and followed up with patients about next steps to support their health. Our successful vaccination efforts were monumental – a more widespread outbreak of meningitis would be devastating for Chicago.

HOWARD BROWN’S HEALTH EDUCATION ABOUT LGBTQ ELDERS (HEALE)

Beyond contributions to the city’s infectious disease control, Howard Brown supports healthcare professionals who serve older LGBTQ adults, arming the region in and around Chicago with cultural competence. Over the last two years, HEALE has provided valuable education to over 1,500 nurses and medical assistants caring for older adults in nursing homes, primary care facilities, and hospitals around the Midwest.

STI METRICS - 2014–2015

- % of HIV-MSM* Screened for Syphilis
  - 2014: 86% (2,172)
  - 2015: 91% (2,172)
  - Increase: 5%

- % of HIV-MSM* Screened for Rectal Gonorrhea
  - 2014: 31% (674)
  - 2015: 43% (1,022)
  - Increase: 12%

LEGEND

- % of HIV-MSM* Screened for Syphilis
- % of HIV-MSM* Screened for Rectal Gonorrhea
- MSM - Men Who Have Sex With Men

2015 MENINGITIS VACCINATION VENUES & EVENTS

- Andersonville Midsommarfest
- Northalsted Market Days (collaboration with CDPH)
- La Casa Norte
- The Village Drop-in Center (south)
- Vogue School (south)
- Taskforce (west)

HOWARD BROWN'S HEALTH EDUCATION ABOUT LGBTQ ELDERS (HEALE)

CULTURAL COMPETENCY CURRICULUM HELPS THE CHICAGO REGION

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A PROGRESSIVE, EFFICIENT, AND OUTCOMES-ORIENTED HEALTH SYSTEM

In 2015, Howard Brown Health changed and upgraded key capacities to intentionally meet the needs of a growing community. Our approach has been to streamline service access, expand hours, and upgrade our core data capabilities.

MORE HOURS = MORE ACCESS

Howard Brown expanded patient access in 2015 by increasing clinical hours at all locations. To accommodate patients’ busy lives, we added 11 hours per month to our sexual health walk-in clinic, 14 hours per month of primary care coverage, and increased Saturday hours. To facilitate youth engagement in primary care, we brought clinic services to the Broadway Youth Center, adding 16 hours per week of primary care staff time and 40 hours of nurse time. Howard Brown also now offers same-day appointments and drop-in services to meet the growing needs of our patients.

INCREASED PRODUCTIVITY & COMMUNICATION

Preparing the organization for population health management and managed care coordination, Howard Brown continues developing our call center and referrals. Over the last year, Howard Brown decreased clinic no-show rates to 16%. We also submitted and navigated over 8,000 referrals to help patients access specialty care.

CALL CENTER AND MEDICAL SUPPORT METRICS (2015)

- **55,941 CALLS**
  - Calls Handled by Call Center Agents
- **2.8 MINUTES**
  - Average Queue Time
- **1.5 MINUTES**
  - Average Call Time

LET’S TALK

Our call center staff fields 55,941 calls per year

773.388.1600

Medical Support Referrals (specialty services)

8,000 REFERRALS

Supporting prescriptions, specialty care, patient needs, insurance navigation

CALL CENTER AND MEDICAL SUPPORT METRICS (2015)

HEALTHVANA SUCCESS

(APRIL 2015 - DECEMBER 2015)

- **2,366**
  - Patients accessed test results through our protected smart phone portal

- **83%**
  - Looked at results through the app

HEALTHVANA:

HOWARD BROWN AT YOUR FINGERTIPS

In spring 2015, Howard Brown’s walk-in clinic adopted Healthvana, an innovative patient-engagement platform supporting HIV/STI services. With the Healthvana app, patients can access test results on their smartphones and use the app to find HIV/STI testing clinics. Healthvana also includes easy-to-use functionality for healthcare providers, allowing us to more easily communicate lab results and follow up with patients.

BUILDING TRUST FROM THE START

Trust between primary care providers and their patients increases patient engagement, prevents fragmented care, lowers costs, and improves health outcomes. Howard Brown strives to schedule patients with a consistent provider to facilitate stronger therapeutic relationships. On top of that, over 76% of patient visits take place with the patient’s responsible provider, supporting patient-provider communication and continuity.

CENTERING PATIENT VOICES

As a Federally Qualified Health Center (FQHC), a majority of our Board of Directors is composed of patients, which is a direct way to bring patient voices to the center of the management structure. We monitor patient satisfaction with semi-annual satisfaction surveys, anonymous comment boxes, and the inclusion of the Community Advisory Board (CAB) in program discussions, ensuring that patient voices are heard and taken into consideration in making decisions.

COORDINATED CARE: KEEPING PATIENTS AT THE CENTER

Howard Brown coordinates patient care by working with specialty providers and hospitals for results and discharge papers. With this coordination of care in place, Howard Brown reduces medical errors, unnecessary hospital readmission, and emergency room visits.

In 2015, the National Committee for Quality Assurance (NCQA) designated Howard Brown Health as a Level 2 Patient-Centered Medical Home (PCMH). As a medical home, a patient is assigned a specific care team which consists of a nurse, behavioral health consultant, medical assistant, and provider. These care teams work together to gain insight and support the individualized needs of each patient.

"Linkage to Care (LTC) is a hands-on approach to care where we meet face-to-face with clients after post-test counseling and educate them about medical care options. LTC helps identify their needs and builds real trust."

- Liz Weck, Director of Social Services

"Improving our community’s health by meeting the patient where they are, when they need us, and the services they most need to be their healthiest selves is the top priority of Howard Brown Health."

- Kristin Keglovitz-Baker, PA-C, Chief Operating Officer

"Healthvana: Howard Brown at your fingertips"

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- Liz Weck, Director of Social Services
LEADING IN BEHAVIORAL HEALTH

Howard Brown’s mental health and substance abuse programs, co-located with primary care, facilitate communication between behavioral health professionals and patients’ primary care providers. Howard Brown offers therapeutic services, specializing in LGBTQ-specific mental health issues, trauma, HIV, and intimate partner violence. In addition, Howard Brown offers outpatient therapy and an intensive outpatient program for patients who want to change their relationship with drugs or alcohol.

MENTAL HEALTH & SUBSTANCE ABUSE PROGRAMS

5,302 of 7,230 Patients SCREENED for Depression (PHQ-9 and 2)

808 of 1,111 Patients with possible depression who saw a BEHAVIORAL HEALTH CONSULTANT (PHQ-9 score>10)

CONNECTING PATIENTS WITH THE CARE THEY NEED

Since 2014, Howard Brown has embedded Behavioral Health Consultants (BHCs) in primary care teams at its clinic locations. BHCs provide extra support to patients who are experiencing mental illness, using substances, or would benefit from additional support to meet their health goals. While primary care providers help set clinical goals, BHCs assist patients with chronic conditions (i.e., hypertension, depression, diabetes, or HIV) in deciding how to make lifestyle changes to attain these goals. Integrated behavioral healthcare also allows for seamless referrals for additional care, including psychiatry, traditional therapy, substance abuse counseling, and intensive outpatient programming.

RESPONDING TO CLINICAL DEPRESSION

73% of 655 Substance Abuse Services

73% of 1,981 Mental Health Services

COMMITTED TO EDUCATION

Howard Brown’s talented nursing staff contributes to the chronic disease management program by educating patients about hypertension, diabetes care, and medication adherence. Nursing staff also assist in diabetes management with patient-centered care plans and referrals to specialists. In 2016, we expanded this program to offer rapid HbA1C tests to increase diabetes education and telephone visits for patients with acute needs who are unable to come to the clinic.

When I moved to Chicago in 1979, I had no job, no insurance. A friend let me know about Howard Brown and their sliding scale fee – even though I had no income, I would still be able to see a doctor.

–Valerie Lombardo, Patient